

## Sample Personal Reference Letter

May 15, 20--

To Whom It May Concern:

This letter is a personal recommendation for Justin Horter. Justin has been a member of United Youth Volunteers for the past seven years. During that time, I have come to know Justin very well.

Justin has been actively involved in our youth volunteer program. He has made a fine contribution to the organization and has assisted in fund-raising projects during the past four years. When Justin began studying communications at his college, he showed a real enthusiasm for his studies. Using the skills he was learning in school, he became an organizer for United Youth Volunteers' fund-raising projects. His advertising efforts for these projects helped them become far more successful than we had anticipated.

I believe that Justin's excellent character and his desire to succeed in his chosen career will make him an excellent employee.

Sincerely,



Norman Mazer  
Coordinator  
United Youth Volunteers

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**N Noddings**

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