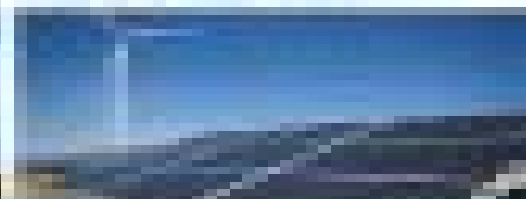
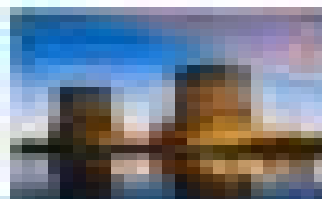


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Andrew A. Dugan, NERC's 2008 President of Engineering and Chief Executive Officer
Michael P. Davis, NERC's Director of Regulatory Programs
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