Patterns for Effective Use Cases

Foreword by *Craig Larman*

Steve Adolph
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With Contributions by
Alistair Cockburn
and Andy Pols

Patterns For Effective Use Cases The Agile Software Development Series

Andreas Rüping

Patterns For Effective Use Cases The Agile Software Development Series:

Patterns for Effective Use Cases Steve Adolph,Paul Bramble,2003 Simple elegant and proven solutions to the specific problems of writing use cases on real projects this workbook has 36 specific guidelines that readers can use to measure the quality of their use cases This is the first book to specifically address use cases with the proven and popular development concept of patterns *The Software Project Manager's Bridge to Agility* Michele Sliger,Stacia Broderick,2008-05-19 When software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their new roles and responsibilities In this book two long time certified Project Management Professionals PMPRs and Scrum trainers have built a bridge to this dynamic new paradigm They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration not command and control The authors begin by explaining how agile works how it differs from traditional plan driven methodologies the benefits it promises and the real world results it delivers Next they systematically map the Project Management Institute s classic methodology independent techniques and terminology to agile practices They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication Finally drawing on their own extensive personal experience they put a human face on your personal transition to agile covering the emotional challenges personal values and key leadership traits you ll need to succeed Coverage includes Relating the PMBOKR Guide ideals to agile practices similarities overlaps and differences Understanding the role and value of agile techniques such as iteration release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance QA where it belongs in analysis design defect prevention and continuous improvement Learning to trust your teams and listen for their discoveries Procuring purchasing and contracting for software in agile collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non agile teams Selling agile within your teams and throughout your organization For every project manager who wants to become more agile Part I An Agile Overview 7 Chapter 1 What is Agile 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in Detail 37 Part II The Bridge Relating PMBOKR Guide Practices to Agile Practices 49 Chapter 4 Integration Management 51 Chapter 5 Scope Management 67 Chapter 6 Time Management 83 Chapter 7 Cost Management 111 Chapter 8 Quality Management 129 Chapter 9 Human Resources Management 143 Chapter 10 Communications Management 159 Chapter 11 Risk Management 177 Chapter 12 Procurement Management 197 Part III Crossing the Bridge to Agile 215 Chapter 13 How Will My Responsibilities Change 217 Chapter 14 How Will I Work with Other Teams Who Aren t Agile 233 Chapter 15 How Can a Project Management Office Support Agile 249 Chapter 16 Selling the Benefits of Agile 265 Chapter 17 Common Mistakes 285 Appendix A Agile Methodologies 295 Appendix B Agile Artifacts 301 Glossary 321 Bibliography 327 Index 333

Configuration Management Principles and Practice Anne Mette Jonassen Hass,2003 Anne Mette Jonassen Hass explains the principles and benefits of a sound configuration management strategy This volume is designed to help the professional put that strategy into action   *Agile Software Development* Alistair Cockburn,2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress The volume is based on over 10 years of interviewing software project teams   *Collaboration Explained* Jean Tabaka,2006-01-06 Collaboration Explained is a deeply pragmatic book that helps agile practitioners understand and manage complex organizational and team dynamics As an agile coach I ve found the combination of straightforward advice and colorful anecdotes to be invaluable in guiding and focusing interactions with my teams Jean s wealth of experience is conveyed in a carefully struck balance of reference guides and prose facilitating just in time learning in the agile spirit All in all a superb resource for building stronger teams that s fit for agile veterans and neophytes alike Arlen Bankston Lean Agile Practice Manager CC Pace If Agile is the new what then surely Collaboration is the new how There are many things I really like about Jean s new book Right at the top of the list is that I don t have to make lists of ideas for collaboration and facilitation anymore Jean has it all Not only does she have those great ideas for meetings retrospectives and team decision making that I need to remember but the startling new and thought provoking ideas are there too And the stories the stories the stories The best way to transfer wisdom Thanks Jean Linda Rising Independent Consultant The Hands On Guide to Effective Collaboration in Agile Projects To succeed an agile project demands outstanding collaboration among all its stakeholders But great collaboration doesn t happen by itself it must be carefully planned and facilitated throughout the entire project lifecycle Collaboration Explained is the first book to bring together proven start to finish techniques for ensuring effective collaboration in any agile software project Since the early days of the agile movement Jean Tabaka has been studying and promoting collaboration in agile environments Drawing on her unsurpassed experience she offers clear guidelines and easy to use collaboration templates for every significant project event from iteration and release planning through project chartering all the way through post project retrospectives Tabaka s hands on techniques are applicable to every leading agile methodology from Extreme Programming and Scrum to Crystal Clear Above all they are practical grounded in a powerful understanding of the technical business and human challenges you face as a project manager or development team member Build collaborative software development cultures leaders and teams Prepare yourself to collaborate and prepare your team Define clear roles for each participant in promoting collaboration Set your collaborative agenda Master tools for organizing collaboration more efficiently Run effective collaborative meetings including brainstorming sessions Promote better small group and pair programming collaboration Get better information and use it to make better decisions Use non abusive conflict to drive positive outcomes Collaborate to estimate projects and schedules more accurately Strengthen collaboration across distributed virtual teams Extend collaboration from individual projects to the entire development organization

Crystal Clear Alistair Cockburn,2005 Author Alistair Cockburn distills the secrets shared by successful small teams on what works and doesn t work in their development processes The result is Crystal Clear a new Agile LL2 methodology designed to help teams with two to eight members develop and release more functional software faster *Organizational Patterns of Agile Software Development* James O. Coplien,Neil Harrison,2005 For courses in Advanced Software Engineering or Object Oriented Design This book covers the human and organizational dimension of the software improvement process and software project management whether based on the CMM or ISO 9000 or the Rational Unified Process Drawn from a decade of research it emphasizes common sense practices Its principles are general but concrete every pattern is its own built in example Historical supporting material from other disciplines is provided Though even pattern experts will appreciate the depth and currency of the material it is self contained and well suited for the layperson **Proceedings of the 7th European Conference on Pattern Languages of Programs, 2002** Alan O'Callaghan,2003 Dr. Dobb's Journal ,2008 **Agile Software Development** Alistair Cockburn,2006-10-19 Agile Software Development is a highly stimulating and rich book The author has a deep background and gives us a tour de force of the emerging agile methods Tom Gilb The agile model of software development has taken the world by storm Now in Agile Software Development Second Edition one of agile s leading pioneers updates his Jolt Productivity award winning book to reflect all that s been learned about agile development since its original introduction Alistair Cockburn begins by updating his powerful model of software development as a cooperative game of invention and communication Among the new ideas he introduces harnessing competition without damaging collaboration learning lessons from lean manufacturing and balancing strategies for communication Cockburn also explains how the cooperative game is played in business and on engineering projects not just software development Next he systematically illuminates the agile model shows how it has evolved and answers the questions developers and project managers ask most often including Where does agile development fit in our organization How do we blend agile ideas with other ideas How do we extend agile ideas more broadly Cockburn takes on crucial misconceptions that cause agile projects to fail For example you ll learn why encoding project management strategies into fixed processes can lead to ineffective strategy decisions and costly mistakes You ll also find a thoughtful discussion of the controversial relationship between agile methods and user experience design Cockburn turns to the practical challenges of constructing agile methodologies for your own teams You ll learn how to tune and continuously reinvent your methodologies and how to manage incomplete communication This edition contains important new contributions on these and other topics Agile and CMMI Introducing agile from the top down Revisiting custom contracts Creating change with stickers In addition Cockburn updates his discussion of the Crystal methodologies which utilize his cooperative game as their central metaphor If you re new to agile development this book will help you succeed the first time out If you ve used agile methods before Cockburn s techniques will make you even more effective *Object-oriented Software Engineering* Bernd Bruegge,Allen H. Dutoit,2010 This textbook

develops a long term single project and explores both the theoretical foundations of software engineering as well as the principles and practices of various tools processes and products It emphasizes practical experience whereby participants can apply the techniques learned in class to a realistic problem *Software Factories* Jack Greenfield,Keith Short,2004-09-24 Publisher Description *Object-Oriented Analysis and Design* Mike O'Docherty,2005-05-20 Covering the breadth of a large topic this book provides a thorough grounding in object oriented concepts the software development process UML and multi tier technologies After covering some basic ground work underpinning OO software projects the book follows the steps of a typical development project Requirements Capture Design Specification Test showing how an abstract problem is taken through to a concrete solution The book is programming language agnostic so code is kept to a minimum to avoid detail and deviation into implementation minutiae A single case study running through the text provides a realistic example showing development from an initial proposal through to a finished system Key artifacts such as the requirements document and detailed designs are included For each aspect of the case study there is an exercise for the reader to produce similar documents for a different system **Proceedings of the 6th European Conference on Pattern Languages of Programs, 2001** Andreas Rüping,2002 **The British National Bibliography** Arthur James Wells,2002 *Leading and Managing in Silicon Valley* Thomas Hempel,2009 Containing the ideas practices and histories of Silicon Valley vice presidents directors and chief technical officers with more than 400 man years of experience running engineering teams this resource discusses everything one needs to know to successfully operate a hi tech engineering organization Object Thinking David West,2004 Object Thinking blends historical perspective experience and visionary insight exploring how developers can work less like the computers they program and more like problem solvers Proceedings, 11th IEEE International Conference and Workshop on the Engineering of Computer-Based Systems Vaclav Dvorak,Miroslav Sveda,2004 **MSDN Magazine** ,2008 **Systems Analysis and Design** David P. Tegarden,Binny Samuel,Roman Lukyanenko,Alan Dennis,Barbara Haley Wixom,2025-07-09 Enables readers to analyze and design systems not just read about IT Systems Analysis and Design An Object Oriented Approach with UML Seventh Edition captures the dynamic aspects of the field by keeping students focused on doing SAD while presenting the core set of skills that every systems analyst needs to know today and in the future The team of expert authors introduces each major technique explains what it is explains how to do it presents an example and provides opportunities for students to practice before they do it for real in a project After reading each chapter students will be able to perform that step in the system development process NEW TO THIS EDITION A greater emphasis on developing information systems using an incremental and iterative approach and verifying validating and testing throughout the book Chapter on agile development Chapter that overviews the supporting workflows of the Unified Process Greatly expanded the Library Management System LMS example integrated throughout the chapters Converted the Campus Housing example to a set of Your Turn exercises Also suggested answers to each exercise are included in the Instructor s

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