

**CIMA**

Pillar P

## P3 – Performance Strategy

### Specimen Examination Paper

#### ***Instructions to candidates***

You are allowed three hours to answer this question paper.
You are allowed 20 minutes reading time <b>before the examination begins</b> during which you should read the question paper and, if you wish, highlight and/or make notes on the question paper. However, you will <b>not</b> be allowed, <b>under any circumstances</b> , to open the answer book and start writing or use your calculator during this reading time.
You are strongly advised to carefully read <b>ALL</b> the question requirements before attempting the question concerned (that is, all parts and/or sub-questions). The requirements for all questions are contained in a dotted box.
<b>ALL</b> answers must be written in the answer book. Answers or notes written on the question paper will <b>not</b> be submitted for marking.
Answer <b>ALL</b> compulsory questions in Section A on page 8.
Answer <b>TWO</b> of the three questions in Section B on pages 9 to 12.
Maths Tables are provided on pages 13 and 16.
The list of verbs as published in the syllabus is given for reference on page 17.
Write your candidate number, the paper number and examination subject title in the spaces provided on the front of the answer book. Also write your contact ID and name in the space provided in the right hand margin and seal to close.
Tick the appropriate boxes on the front of the answer book to indicate which questions you have answered.

**P3 – Performance Strategy**

# P3 Performance Strategy Study Text

**Peipei Pang**



### **P3 Performance Strategy Study Text:**

**CIMA - P3: Performance Strategy** BPP Learning Media (Firm),2009-05-01      *CIMA P3 BPP Learning Media*,2012-08-01 CIMA offers a business qualification with a finance focus aiming to produce members with accounting prowess who are skilled in strategic decision making 98% of its members work in business the highest proportion of any worldwide accountancy body The P3 Performance Strategy exam covers how organisations respond to risks through systems and controls The syllabus emphasises the wide ranging risks organisations face and particularly financial and information risks because of the severe consequences these can have It includes the methods organisations use to reduce risks including Management and accounting systems Corporate governance Control environment and procedures Internal audit Key skills are Recognising risks Recommending appropriate actions to counter those risks The syllabus also requires appreciation of how risks and control systems link with the strategies the organisation pursues The Study Text provides all you need to know for P3 It gives many examples of the strategic and operational risks organisations face when they try to fulfil their objectives It explains the frameworks organisations use for controlling risks It demonstrates the importance of key elements of control systems including corporate governance ethics support control procedures and internal audit      *CIMA Paper P3, Performance Strategy* Chartered Institute of Management Accountants Staff,2013-06-01      *P3 Performance Strategy - Study Text*, 2012      *CIMA Official Learning System Performance Strategy* Paul M. Collier,Paul M. M Collier,Samuel Agyei-Ampomah,2009-07-28 CIMA Official Learning Systems are the only textbooks recommended by CIMA as core reading Written by the CIMA examiners markers and lecturers they specifically prepare students to pass the CIMA exams first time Fully updated to reflect the 2010 syllabus they are crammed with features to reinforce learning including step by step coverage directly linked to CIMA s learning outcomes fully revised examples and case studies extensive question practice to test knowledge and understanding integrated readings to increase understanding of key theory colour used throughout to aid navigation The Official Learning systems are the only study materials endorsed by CIMA Key sections written by former examiners for the most accurate up to date guidance towards exam success Complete integrated package incorporating syllabus guidance full text recommended articles revision guides and extensive question practice      **CIMA Study Text**,2011      *ACCA F2 FMA Study Text PDF Full View Download* ,      *CIMA Paper P3, Performance Strategy* ,2011-07

**Energy Research Abstracts** ,1979      *CIMA E3 BPP Learning Media*,2012-08-01 CIMA offers a business qualification with a finance focus aiming to produce members with accounting prowess who are skilled in strategic decision making 98% of its members work in business the highest proportion of any worldwide accountancy body Paper E3 Enterprise Strategy is a wide ranging exam that includes aspects of strategic analysis choice and implementation To pass candidates need both technical knowledge and the ability to apply their knowledge to specific scenarios The syllabus is split into four areas Interacting with the Competitive Environment 20% Change Management 20% Evaluation of Strategic Options 30%

Implementation of Strategic Plans 30% The first section explores the impact and influence of an organisation's environment on its strategy An organisation needs to take account of its environmental context as well as its own internal capabilities when assessing the strategic options available to it Having identified these options it then has to evaluate them to decide which is the most appropriate to pursue The E3 syllabus recognises that implementing strategic plans involves managing change and 20% of the syllabus is now devoted to issues involved in managing the change process Change Management has not previously been examined at Strategic Level in the CIMA exams The final section of the syllabus looks at the ways organisations control and measure the performance of the strategies they have implemented The E3 Study Text provides you with comprehensive coverage of the principles of business strategy and how they can be applied to design and implement enterprise strategies The Text also offers a range of short case studies which illustrate how business strategy ideas are applied in the real world In the E3 exam your ability to apply knowledge to a scenario is as important as pure knowledge but it is still crucial to have a sound understanding of the key terms and ideas The key terms feature in the text will help you identify these key terms while the section summaries provide a convenient overview of each section of the text

**Solar Energy Update** ,1979      CIMA Official Learning System Management Accounting Risk and Control Strategy Paul M. Collier,Samuel Agyei-Ampomah,2008-09-11 The 2009 edition of CIMA's Official Learning Systems has been written in conjunction with the Examiner to fully reflect what could be tested in the exam Fully revised and now in 2 colour paperback format the 2009 Learning Systems provide complete study material for the May and November 2009 exams This edition includes practice questions throughout complete revision section topic summaries recommended reading articles from a range of journals Q A s CIMA Learning Systems are the only study materials endorsed and recommended by CIMA The Official Learning Systems are the only study materials endorsed by CIMA Fully revised with new examples and case studies Written by the Examiner Complete integrated package incorporating syllabus guidance full text recommended articles revision guides and extensive question practice

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deceased government servant in applying for appointment on compassionate grounds the application should be made in the  
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the deceased government servant appointment on compassionate grounds will be given to the wife of the deceased  
government servant or only to the person nominated by the wife of the

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the applicant i e the person appointed on compassionate grounds under the scheme should furnish an undertaking stating  
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