

An Analysis of 25 Milliman & Robertson Guidelines for Surgery

Data-Driven Versus Consensus-Derived Clinical Practice Guidelines

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Summary Background Data

Managed care guidelines such as those by Milliman & Robertson (M&R) are being implemented with increasing frequency. Many fellows of the American College of Surgeons have raised concerns that the targets set by the M&R guidelines are too aggressive. Uninformed attempts to reach these targets may harm patients. The primary hypothesis of this study was that many of the M&R guidelines are at wide variance from the actual length of stay of patients treated for these diseases.

Methods

Data for the determination of the present practice of care for patients in 25 M&R guidelines were obtained from the hospital discharge data base for North Carolina for 1996. Twenty-five of the M&R guidelines were compared to the actual patient mean, mode, and median length of stay.

Results

In 8 of the 25 patient groups, the difference between the actual mean length of stay and M&R guidelines exceeded 5 days.

Conclusions

Many of the M&R guidelines were found to be at wide variance from the actual length of stay of patients treated for these diseases in North Carolina. For many patients, the M&R guidelines are not applicable. Applying them in an uninformed way—in other words, discharging patients from the hospital too early—may hurt some patients. This study should not be interpreted as a criticism of the trend to use guidelines in general; rather, it should be considered a cautionary note that all guidelines must be reviewed scientifically to determine their soundness, applicability, and credibility.

There is increasing national interest in the potential of clinical practice guidelines to promote the effectiveness and efficiency of health care.¹⁻²⁹ Known by various names and in a variety of formats—practice standards, practice protocols, critical paths, practice guidelines—all have evolved from differing attempts to monitor the quality and the cost of health care.¹⁻³⁰

Various factors, such as the explosion in medical technology, the variety of treatments offered in different geographic locations, and evidence that some treatments

and procedures performed may be unnecessary, have brought about major initiatives to standardize treatment and control costs while delivering superior care. It is easy to understand why guideline development has become a major initiative in the delivery of health care in the United States. Guidelines are used to guide patient management and to assist physicians in making clinical decisions, decreasing variations in practice, improving the quality of care, and cutting costs. Properly developed guidelines may provide a mechanism to rationalize clinical practice and improve the value of health care services.

Most of those involved in guideline development believe that for clinical practice guidelines to be useful, they must be based on sound clinical and scientific evidence. Guidelines must clearly demonstrate that they promote improved patient outcomes and do not harm patients by limiting access to resources and care.

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1. Understanding the eBook Milliman Guidelines Study Guide
 - The Rise of Digital Reading Milliman Guidelines Study Guide
 - Advantages of eBooks Over Traditional Books
2. Identifying Milliman Guidelines Study Guide
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Milliman Guidelines Study Guide
 - User-Friendly Interface
4. Exploring eBook Recommendations from Milliman Guidelines Study Guide
 - Personalized Recommendations
 - Milliman Guidelines Study Guide User Reviews and Ratings
 - Milliman Guidelines Study Guide and Bestseller Lists
5. Accessing Milliman Guidelines Study Guide Free and Paid eBooks
 - Milliman Guidelines Study Guide Public Domain eBooks
 - Milliman Guidelines Study Guide eBook Subscription Services
 - Milliman Guidelines Study Guide Budget-Friendly Options
6. Navigating Milliman Guidelines Study Guide eBook Formats

- ePub, PDF, MOBI, and More
- Milliman Guidelines Study Guide Compatibility with Devices
- Milliman Guidelines Study Guide Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Milliman Guidelines Study Guide
 - Highlighting and Note-Taking Milliman Guidelines Study Guide
 - Interactive Elements Milliman Guidelines Study Guide
- 8. Staying Engaged with Milliman Guidelines Study Guide
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Milliman Guidelines Study Guide
- 9. Balancing eBooks and Physical Books Milliman Guidelines Study Guide
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Milliman Guidelines Study Guide
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Milliman Guidelines Study Guide
 - Setting Reading Goals Milliman Guidelines Study Guide
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Milliman Guidelines Study Guide
 - Fact-Checking eBook Content of Milliman Guidelines Study Guide
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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