



Operational Excellence Operational Excellence

Kevin J. Duggan



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The Art of Operational Excellence Andre Philipp, 2024-05-24 Immerse into the ART of OPERATIONAL EXCELLENCE and unleash the full potential of your company Master the art of operational excellence with this groundbreaking guide Discover how to develop a highly effective Operational Excellence system from the ground up strategically align it with corporate leadership and effectively utilize interim managers Unlock the benefits of the integrated approach to Environmental Social and Governance ESG factors and leverage the transformative power of Artificial Intelligence AI for strategically optimizing your processes The authors renowned experts in the field of corporate leadership bring their extensive experience from various industries to this work Inspirational and practical they support companies in building an effective Operational Excellence system and a Culture of Excellence

Decision-Making Excellence Olivier Zara, 2020-04-20 A bible to read for all transformation agents and leaders J r me Lavancier Program Director Agile Scale Transformation Coordination at Soci t G n

rale Rather than offering us yet another series of case studies or a list of best practices that have been covered to death Olivier Zara offers us a real model for achieving decision making excellence and thus managing decision making risks in complex situations Arnaud Brouxel ex Safran Thales Risk Management Expert An indispensable book to understand this complex subject from all perspectives and discover the benefits of new managerial approaches Olivier Bernard Deputy Director of Flight Safety at Air France This book is a treasure trove of explanations on the causes of failure in business transformation projects and programs The Decision Making Excellence Manifesto should not be included as an appendix to this book but on the syllabus of all management schools Charles Escoula Project Manager at AVEM group This book proposes a coherent and robust model for managing complexity and crises but it also invites us to value our human ethical and altruistic qualities Are you ready to take a journey into the 21st century enterprise Paul Louis Moreau Change Digital Transformation Manager at BNP Paribas Loss of time meaning trust and agility Disengagement Ready for a Dream olution Do you make brilliant decisions very quickly but the execution of your decisions turns into a nightmare loss of time trust and agility Do you watch the wheel of your transformation turn over and over feeling as if nothing ever changes Then it s time to start your Dream olution by implementing decision making excellence This will require abandoning the paradigm of the heroic and omniscient chief who thinks and the employees who execute Thus you will be able to develop the agility of your decision making processes Successfully implemented for more than ten years in large companies decision making excellence is a powerful approach to managing decision making risks in a complex and uncertain environment numerous stakeholders and expertise to be synergized in shorter and shorter timeframes Decision making excellence is at the service of operational excellence It avoids execution problems by integrating everyone s expertise in the co construction of a decision that is both flexible and robust This creates a sustainable collective engagement because the team runs very fast in the right direction

Leading Pharmaceutical Operational Excellence Thomas Friedli, Prabir Basu, Daniel Bellm, Jürgen Werani, 2013-11-26

Achieving operational excellence is a challenge for the pharmaceutical industry with many companies setting successful examples time and again This book presents such leading practices for managing operational excellence throughout the pharmaceutical industry Based on the St Gallen OPEX Model the authors describe the current status of OPEX and the future challenges that have to be dealt with The ample theoretical background is complemented hand in hand by case studies contributed by authors from leading pharmaceutical companies The Office That Grows Your Business Institute for Operational Excellence,2009 This book explores different concepts and ways of thinking that offer a fresh look at the office and business processes It s intended to educate and teach companies how to grow their business by achieving Operational Excellence in their offices Operational Excellence John S. Mitchell,2015-02-27 Provides the foundation and tools that are essential for an enterprise to bring Operational Excellence into their organizational culture gain maximum results benefits and value Strategies for and implementing details for enterprises at all levels of maturity from those with programs in place to those looking to improve safety health environment performance as well as the efficiency and effectiveness of their operations Includes topics from concept to sustainability satisfying knowledge requirements of all levels in the organization Defines program objectives develops improvement strategies identifies and prioritizes improvement opportunities implements improvement plans monitors continuously improves and sustains results Applicable to a broad variety of operating enterprises academic institutions and third party implementing organizations **Operational Excellence Handbook: A Must Have for Those Embarking On a Journey of Transformation and Continuous Improvement** Rod Baxter,2015 Operational Excellence Handbook is designed for leaders and practitioners wishing to transform their organizations through strategy and culture and through the application of operational excellence approaches methodologies processes and tools The handbook contains 70 chapters organized in five sections describing strategy culture methodologies project management and tools that are helpful to create immediate and sustainable value for your organization As you travel on your value generation journey you will wish to select the appropriate approach methodologies and tools based on your organization s current situation future strategies and goals resource availability and limitations as well as urgency and schedule needs that will provide immediate value With the purchase of this handbook the reader has access to a file containing all templates referenced in the book *Operational Excellence* Gilad Issar,Liat Ramati Navon,2016 As industrial companies are placing a higher focus on operations this book comes at the right time with a compilation of basic concepts of Operational Excellence and their application Operational excellence allows companies to recover from reductions in gross margins and low profitability which largely occur due to a rise in agile competition and the short life span of new technologies This book helps managers and consulting academicians as a ready reference for cross industry implementation of operational excellence Building Operational Excellence Bruce R. Allen,Dale Kutnick,2002 Based on META Group s worldwide enterprise consulting experience this guide has breakthrough approaches for assessing current processes and

implementing the best practices The book covers operations engineering support finance security and customer relationship management *Operational Excellence for Change Management* John Crawford, 2013-04-01 Operational Excellence for Change Management is not just another book on the subject but the only book on the market tailored to implement excellence for change management operations It is a powerful pragmatic and relevant guide for all levels of management Change management is the enabler for businesses to be successful in today's competitive environment and tomorrow's cut throat world where only the relevant and nimblest businesses will survive The change operation within the business must become a responsive efficient effective and flexible to deliver quality outcomes at optimum cost with fewer defects and maximise returns on investment budget Any change operation not striving for excellence will let the business down severely The author has designed a unique Blueprint for Operational Excellence It encompasses an implementation wrapper titled Seven Step Route Planner to Operational Excellence which is the conduit for applying the four principal elements of excellence These are Objectives Principles Enablers and Frameworks At the centre is the business vision that drives the desired results The route planner explains the journey through each step and introduces key principles and frameworks tailored for all aspects of a change management operation The approach is to hold the reader's hand through the 330 pages of explanations which in themselves are proven and well known techniques and tools For change management excellence there is no need to employ expensive consultants or use time consuming methods that are neither suitable nor fit for purpose The book is suitable for professionals and students alike and they will quickly grasp the models and proven techniques deployed It is aimed at anyone who wants to understand all the facets of a change organisation and how they can be improved to provide operational excellence It conveys techniques clearly and presents multiple examples and colour illustrations that guide the reader to implement excellence The book is also an amazing manual for any reader who wants to learn about current thinking of running a change management operation It will provide a singularly helpful resource to academics students and practitioners Please note the second edition has now been published under the title of Change for Excellence

Total Quality Management and Operational Excellence John S. Oakland, 2014-04-24 The notion of Quality in business performance has exploded since the publication of the first edition of this classic text in 1989 Today there is a plethora of performance improvement frameworks including Baldrige EFQM Lean Six Sigma and ISO 9001 offering a potentially confusing variety of ways to achieve business excellence Quality guru John Oakland's famous TQM model in many ways a precursor to these frameworks has evolved to become the ultimate holistic overview of performance improvement strategy Incorporating the frameworks that succeeded it the revised model redefines Quality by Accelerating change Reducing cost Protecting reputation Oakland's popular practical jargon free style along with ten case studies eight of which are brand new effortlessly ties the model to its real life applications making it easy to understand how to apply what you've learned to your practices and achieve sustainable competitive advantage Total Quality Management and Operational

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Change for Excellence John Crawford,2013-09-01 Change for Excellence This is the second edition of an already great book on Operational Excellence for Management of Change Operations and Change Management Delivery This is not just another book on the subject but the only book published providing a tailored approach to implement excellence based on the actual needs of the business and is not a one size fits all approach It is a powerful pragmatic and relevant guide for all levels of management Management of Change Operation is the enabler for businesses to be successful in today s competitive environment and tomorrow s cut throat world where only the relevant and nimblest businesses will survive The change operation within the business must become a responsive efficient effective and flexible to deliver quality outcomes at optimum cost with fewer defects and maximise returns on investment budget The author has designed a unique Blueprint for Operational Excellence It encompasses an implementation wrapper titled Seven Step Route Planner to Operational Excellence which is the conduit for applying the four principal elements of excellence These are Objectives Principles Enablers and Frameworks At the centre is the business vision that drives the desired results The route planner explains the journey through each step and introduces key principles and frameworks tailored for all aspects of a change management operation The approach is to hold the readers hand through the 380 pages of explanations which in themselves are proven and well known techniques and tools For change management excellence there is no need to employ expensive consultants or use time consuming methods that are neither suitable nor fit for purpose The book is suitable for professionals and students alike and they will quickly grasp the models and proven techniques deployed It is aimed at anyone who wants to understand all the facets of a change organisation and how they can be improved to provide operational excellence It conveys techniques clearly and presents multiple examples and colour illustrations that guide the reader to implement Please click look inside to understand the comprehensive range of topics covered

Peak Performance Patricia Melton Allen,Frances E. Alston,Emily Millikin DeKerchove,2019-05-03 The key to success and reaching peak performance is integrating three processes to optimize business through the use of human performance improvement tools lean thinking operational excellence along with a strong organizational culture as the underpinning These components form the basis of the Peak Performance Model The tools presented in this book along with the case studies demonstrate how the model is applied and integrated into company practices Companies and organizations want to improve their performance but many have not integrated the right tools and processes Through the application of the Peak Performance Model every company can achieve and sustain Peak Performance

Managerial Perspective to Operational Excellence Atul Tripathi,Jaymalya Deb,Vikas Kumar,2021-06-06 In the current age of manufacturing revival in the U S and other developed countries

companies are looking for ways to maintain or gain advantage over competitors from low cost countries This book presents a firsthand account of actual projects in three different industries to help leaders and middle managers structure their own turnaround or improvement projects The book uses a case based approach for Lean implementation and presents a summary of lessons learned and insights on change management It includes examples of Robotic Process Automation concepts used in manufacturing and offers several examples of analytical tools used to solve operations management problems The first person story based approach makes this book an engaging read for operations leaders and middle management in the areas of quality management engineering management business management and manufacturing as well as postgraduate students

Operational Excellence in the New Digital Era Adedeji B. Badiru, Lauralee Cromarty, 2021-06-22 Operational excellence as a quest in the prevailing digital era is predicated on a systems view of the operating environments in business industry government academia and other organizational entities This book uses a systems based approach to show how operational excellence can be pursued achieved and sustained It offers a systems perspective for operational excellence and discusses the evolution of products from the classical operation era to present day digital operations It covers the role of global markets on domestic operations presents operational work design and ergonomics and combines industrial engineering advanced research and practical experience This book is a useful guide for scholars practitioners and those involved in engineering management and business fields

Design for Operational Excellence: A Breakthrough Strategy for Business Growth Kevin J. Duggan, 2011-09-16 Beyond Six Sigma and Lean Design your processes to facilitate real business growth in both healthy and unhealthy economies Design for Operational Excellence defines why companies embark upon continuous improvement and the true answer is not to improve efficiency quality or eliminate waste The reason is to achieve Operational Excellence Duggan an established authority on OpEx provides the design criteria and guidelines that enable you to grow your business organically by refocusing management's attention from running the business to growing the business Founded on eight key principles this groundbreaking system facilitates the continuous flow of value into any operation from customer service to sales to manufacturing Kevin J Duggan is a renowned speaker executive mentor and educator in applying advanced lean techniques to achieve Operational Excellence and the author of two books on the subject *Creating Mixed Model Value Streams* and *The Office That Grows Your Business* Achieving Operational Excellence in Your Business Processes As the Founder of the Institute for Operational Excellence the leading educational center on Operational Excellence and Duggan Associates an international training and advisory firm Kevin has assisted many major corporations worldwide including United Technologies Corporation Caterpillar Pratt Whitney Singapore Airlines IDEX Corporation GKN and Parker Hannifin A recognized expert on Operational Excellence Kevin is a frequent keynote speaker master of ceremonies and panelist at international conferences and has appeared on CNN and the Fox Business Network

Redefining Operational Excellence Andrew Miller, 2014-06-11 Discover new strategies for maximizing performance and profit across your

organization through the concept of operational excellence Companies must learn that you cannot fire and budget slice your way to sustainable growth Our world is too complex too interconnected and technology too quick evolving for organizations to achieve dramatic results simply by eliminating waste and increasing standardization Maybe these methods worked before occasionally but not anymore Redefining Operational Excellence boldly claims that the old ways of hunkering down and refocusing the business strategies are no longer viable Operational excellence is about a mindset and a company culture that questions current models and focuses not on slashing and subtracting but on adding value making improvements and increasing speed This groundbreaking guide covers it all processes people and operations and shares specific strategies to Drive innovation and collaboration Engage customers Attract and retain top people Align strategy and execution Optimize speed Operational excellence is about finding money and performance boosts in hidden areas businesses don't normally look With this indispensable all encompassing resource you'll discover where Best Practices for Operational Excellence Luca Dell'Anna,2019 The 4 Principles and 8 Best Practices of Operational Excellence that determine whether your organization operates smoothly or is in reactive mode **State of Readiness** Joseph F. Paris Jr.,2017-05-16 Accelerated Strategy Development and Execution The company of today has its supply chains and finances stretched further around the globe than ever before while simultaneously having increasing pressures to drive value across a complicated and fluid set of metrics and deliver innovations products and services more quickly and reliably The competitive advantage belongs to the companies that can quicken their vision building and strategy execution efforts the ones that can identify challenges more swiftly and accelerate their decision making so they are better able to formulate and deploy responses decisively yet with greater agility To successfully accomplish this companies will have to prioritize creating a culture of leadership that strengthens communication skills and emphasizes systems thinking by building capacity and capability that cuts across the business smokestacks and permeates the entire organization In State of Readiness Joseph F Paris Jr shares over thirty years of international business and operations experience and guides C suite executives and business operations and improvement specialists on a path toward operational excellence the organizational capability and situational awareness that is attained as the enterprise reaches a state of alignment for pursuing its strategies In doing so create a corporate culture that is committed to the continuous and deliberate improvement of company performance and the circumstances of those who work there a precursor to becoming a high performance organization Operational Excellence with Lean Six Sigma Bart A. Lameijer,Henk de Koning,Jeroen de Mast,Joran Lokkerbol,Ronald J.M.M. Does,2022-01-06 Lean Six Sigma is the global standard for organizing the design data based improvement and control of business processes Well designed and controlled processes are key in achieving and sustaining operational excellence They ensure the quality of service and care the reliability and safety of work that is done and a timely processing with short waiting times High quality processes will at the same time improve the operation's flexibility Thereby allowing one to adjust to changes in demand and other circumstances

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