

# Operations Examples & Case Studies

## Role of Operations Management

- *Strategic role of Operations Management – cost leadership, good/service differentiation*

**Cost leadership** = Displayed by **Apple**. Reduced operating costs by outsourcing the majority of its operations to manufacturers in China (Foxconn). Cheaper labour, less money spent on expenses.

Also displayed by **Ikea**. Sources good from low-wage countries (ethical issue) and only offers a basic level of surface. Does not assemble the furniture in-store. Allows Ikea to offer lower prices.

## Influences

- *Globalisation*

**Apple** outsources its operations process to other countries, i.e. Foxconn in China. Most of the materials and electronics are developed in other countries.

**Aldi** was created in Germany in 1948. It moved around the world, opening a store in Sydney in 2001. Currently there are over 200 stores across Australia. Global opportunities enticed Aldi to open stores overseas.

- *Technology*

**Microsoft**: The market for PC-related tech (hardware/software) is always expanding and changing, and Microsoft must continue to innovate their products to entice customers, also to differentiate products.

- *Quality Expectations*

**Mountain H2O**: Customers expect the same tasting water and quality from every purchase. Certified as organic.

**DICE/EA**: Because of previously released products, customers expect high quality products, with a high degree of customer support and community support from the company. This company has continually tried to raise the quality of products by conducting surveys and trial periods (BETAS)

- *Cost-based competition*

**Virgin airlines, tiger airways and Qantas**: Competing against each other to supply a low-cost product to attract customers.

# Operations Management Case Studies With Answers

**Ray Wild**

## **Operations Management Case Studies With Answers:**

65 Case Study Ideas In Production, operation, supply Chain And Logistics Management Dr. Asim Kumar

Bandyopadhyay, 2022-04-26 This book is a compilation of case study ideas in the areas of production operation supply chain and logistics management POM SCL also incorporating operation strategies This book has been designed conforming to the standards of this common subject for the courses of Master of Business Administration MBA and Post Graduate Diploma in Management PGDM prescribed by the All India Council of Technical Education AICTE and University Grants Commission UGC The book consists of sixty five case study ideas covering almost the entire gamut of the subject concerned All these cases are based on Indian organizations industries using the characters with names typically Indian and the narrations of these cases reflect Indian work culture value systems and ethos All these cases are followed by a set of about half a dozen questions pertaining to the narrations with the corresponding answers suggested for the guidance of the teachers and the students alike Apart from making the book very convenient and handy for studying the subject it is also aimed at dispelling fears and apprehensions among the students with non science non technical background that they seem to have about this subject Getting familiar with the numerical exercises given and solved in this book by practice will make passing this subject a cakewalk for any average student The cases are so designed as to expose the students to the realities and challenges to the actual professional life while still seating in the class rooms much before entering a professional career The book provides a colossal value addition as both a complement and a supplement to the theories in the text books *Production/operations Management* Thomas E. Hendrick, 1985

**E-Business Managerial Aspects, Solutions and Case Studies** Cruz-Cunha,

Maria Manuela, Varajão, João, 2010-12-31 This book provides a discussion of the managerial aspects solutions and case studies related to e business disseminating current achievements and practical solutions and applications Provided by publisher *AS & A Level Business Studies Through Diagrams* Andrew Gillespie, 2001 DT These highly successful revision guides have been brought right up to date for the new A Level specifications introduced in September 2000 DT Oxford Revision Guides are highly effective for both individual revision and classroom summary work The unique visual format makes the key concepts and processes and the links between them easier to memorize DT Students will save valuable revision time by using these notes instead of condensing their own DT In fact many students are choosing to buy their own copies so that they can colour code or highlight them as they might do with their own revision notes *50 Short Case Studies in Business Management* M Dileep Kumar, 2012

*Cases in Operations Management* Robert Johnston, 2003 The third edition of this clearly structured case book has been expanded and updated and includes an introduction to the analysis of operations management cases Key areas of operations management are dealt with including new areas such as operations strategy performance measurement and TPM *Cases in operations management* L. Joseph Thomas, John O. McClain, David B. Edwards, 1989

**Logistics, Supply Chain and Operations Management Case Study Collection** David B.

Grant,2016-03-03 The Logistics Supply Chain and Operations Management Case Study Collection contains real life scenarios from leading companies including Volvo Vortex Honda of America Green Cargo and Swedish Transport Administration It includes a foreword by Martin Christopher Comprehensive in scope and scrupulous in detail this collection includes actual events experienced by businesses of every size from SMB s to some of the most successful corporations in manufacturing transportation hospitality and other industries Readers will discover proven tactics and innovative solutions for handling uncertainties solving problems and circumventing risk plus a wealth of information to guide strategy and decision making Readers involved in logistics and supply chain management will find the Logistics Supply Chain and Operations Management Case Study Collection full of immediate application of strategies and tactics to situations and challenges valuable tools for testing management proficiency in crisis mitigation and resolution independent learning modules and professional training programmes expanded question and answer sections designed to measure knowledge transfer and lessons learned engaging topical situations highly relevant to the fields of logistics supply chain management and operations Students and prospective managers will learn crucial skills to meet current challenges qualify for professional advancement and achieve success

**Operations Management** Nigel Slack,Stuart Chambers,Robert Johnston,2007 This text presents both a logical path through the activities of operations management and an understanding of the strategic context in which operations managers work It features worked examples of techniques discussed in the text *Operations Management* Ray Wild,2002 A comprehensive guide to the processes of producing goods and services this title both explains the necessary ideas and concepts and outlines the procedures and techniques involved The text sets the understanding of operations management in an international context and explains how understanding of these issues relates to other areas of management

Management Arthur G. Bedeian,1993 "Operations Management" with "Cases in Operations Management" Frances Slack,2003-12-24 Case Problems in Business Management Varanasy S. Murty,1962 **Journal of the American Medical Association** American Medical Association,1895 Includes proceedings of the Association papers read at the annual sessions and list of current medical literature

**Case Studies in International Business** Christine Uber Grosse,Robert E.

Grosse,1988 **Operations Management** Anne Tomes,Mike Hayes,1993 Case Studies in Business Data Processing F.W. Purchall,Raymond S. Walker,1972-06-18 Problem Solving with Cases and Simulations Hans Emil Klein,1990 This volume produced by WACRA World Association for Case Method Research 1 877868 00 0

**Case Studies in Business Information Provision** Malcolm J. Campbell,1983 **Management** Tim Hannagan,Roger Bennett,2005 By combining a friendly style with authoritative content and a wide range of practical examples this book has proved an ideal key text for a wide variety of undergraduate courses Stuart Wall Anglia Polytechnic UniversityDr Tim Hannagan has worked in sales and general management for companies in the UK and abroad He has worked in both the public and private sectors and in further and higher education including more than ten years as principal and chief executive of a further education

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