

# MEN AGAINST FIRE

*The Problem of* BATTLE COMMAND

**S. L. A. Marshall**

*Introduction by* Russell W. Glenn



# Men Against Fire The Problem Of Battle Command

**J Elliott**



## **Men Against Fire The Problem Of Battle Command:**

Men Against Fire S. L. A. Marshall, 2000 Originally published Washington Infantry Journal New York William Morrow Co c1947 *Men Against Fire* Samuel Lyman Atwood Marshall, 1947 **Men Against Fire** Samuel Marshall, 2011-10 **Men**

**Against Fire; the Problem of Battle Command in Future War, by S. L. A. Marshall** Samuel Lyman Atwood Marshall,

**Men Against Fire** S.L.A. "Slam" Marshall, 2019-12-06 *Men Against Fire* first published in 1947 and updated in 1961 is an in depth analysis of military leadership and infantry tactics with numerous recommendations to improve the effectiveness of ground troops in combat situations The psychology of combat e g chapters Why Men Fight and Men Under Fire is also examined by Marshall himself a veteran of World War I and a combat historian during World War II S L A Slam Marshall was a veteran of World War I and a combat historian during World War II He startled the military and civilian world in 1947 by announcing that in an average infantry company no more than one in four soldiers actually fired their weapons while in contact with the enemy His contention was based on interviews he conducted immediately after combat in both the European and Pacific theaters of World War II **Men Against Fire** S. L. A Marshall, 2023-04-12 2023 Reprint of the 1947 Edition

Full facsimile of the original edition and not reproduced with Optical Recognition Software General Eisenhower's Chief Historian offers an analysis of the specific psychological realities of combat infantrymen in action Based upon extensive on the spot observations and interrogations as well as later collations of detailed company reports this critique examines traditional assumptions about the morale and combat activities of the individual and of small groups of foot soldiers under fire Thirteen chapters survey the problems of combat motivation battlefield isolation ratio of firing activity official and informal communication and leader follower relationships as these effect the details of military tactics Throughout there is reference to the strengths and weaknesses in human nature as they influence military efficiency Many episodic accounts from World War II and from military legend and folklore are included PsycInfo Database Record c 2022 APA Contents Author's note The illusion of power On future war Man on the battlefield Combat isolation Ratio of fire Fire as the cure The multiples of information The riddle of command Tactical cohesion Why men fight The aggressive will Men under fire Footnote to history Index **Men Against Fire** S. L. A. Marshall, 2002-01-01 Famed combat historian General SLAM Marshall focuses

here on the reaction of men in combat for the first time He proceeds to elaborate with the startling finding that in much of the combat in World War II only one of four soldiers ever fired their weapons Separately in his chapter called Riddles of Command he deals extensively with battlefield chaos and confusion and then sometimes the good corrective steps Many fascinating examples of these are cited Truly the book is a classic case study in the necessity for better training Many of his suggestions have long since been implemented *Review of Current Military Literature*, 1987 Enduring Battle Christopher H. Hamner, 2011-04-07 Throughout history battlefields have placed a soldier's instinct for self preservation in direct opposition to the army's insistence that he do his duty and put himself in harm's way *Enduring Battle* looks beyond

advances in weaponry to examine changes in warfare at the very personal level Drawing on the combat experiences of American soldiers in three widely separated wars the Revolution the Civil War and World War II Christopher Hamner explores why soldiers fight in the face of terrifying lethal threats and how they manage to suppress their fears stifle their instincts and marshal the will to kill other humans Hamner contrasts the experience of infantry combat on the ground in the eighteenth and nineteenth centuries when soldiers marched shoulder to shoulder in linear formations with the experiences of dispersed infantrymen of the mid twentieth century Earlier battlefields prized soldiers who could behave as stoic automatons the modern dispersed battlefield required soldiers who could act autonomously As the range and power of weapons removed enemies from view combat became increasingly depersonalized and soldiers became more isolated from their comrades and even imagined that the enemy was targeting them personally What's more battles lengthened so that exchanges of fire that lasted an hour during the Revolutionary War became round the clock by World War II The book's coverage of training and leadership explores the ways in which military systems have attempted to deal with the problem of soldiers fear in battle and contrasts leadership in the linear and dispersed tactical systems Chapters on weapons and comradeship then discuss soldiers experiences in battle and the relationships that informed and shaped those experiences Hamner highlights the ways in which the band of brothers phenomenon functioned differently in the three wars and shows that training conditioning leadership and other factors affect behavior much more than political ideology He also shows how techniques to motivate soldiers evolved from the linear system's penalties for not fighting to modern efforts to convince soldiers that participation in combat would actually maximize their own chances for survival Examining why soldiers continue to fight when their strong instinct is to flee Enduring Battle challenges long standing notions that high ideals and small unit bonds provide sufficient explanation for their behavior Offering an innovative way to analyze the factors that enable soldiers to face the prospect of death or debilitating wounds it expands our understanding of the evolving nature of warfare and its warriors

**Canadians Under Fire** Robert Engen, 2009-09-23 Infantrymen have been the sledgehammer of land warfare throughout the twentieth century but precisely how they fought at the tactical level has been difficult to determine American historian S L A Marshall for instance famously claimed that most Allied soldiers would not fight at all even when their lives were at stake

**Parameters**, 2003 *Humanity in a Black Mirror* Jacob Blevins, Zahi Zalloua, 2023-01-03 The presentation of technology as a response to human want or need is a defining aspect of Black Mirror a series that centers the transhumanist conviction that ontological deficiency is a solvable problem The articles in this collection continue Black Mirror's examination of the transhuman need for plenitude addressing the convergence of fantasy the posthuman and the dramatization of fear The contributors contend that Black Mirror reveals both the cracks of the posthuman self and the formation of anxiety within fantasy's empty yet necessary economy of desire The strength of the series lies in its ability to disrupt the visibility of technology no longer portraying it as a naturalized unseen background affecting our very being at the ontological level without many of us

realizing it This volume of essays argues that this negative lesson is Black Mirror s most successful approach It examines how Black Mirror demonstrates the Janus like structure of fantasy as well as how it teaches unteaches and reteaches us about desire in a technological world      **Closing with the Enemy** Michael Dale Doubler,1994 This study picks up where D Day leaves off From Normandy through the breakout in France to the German Army s last gasp in the Battle of the Bulge Michael Doubler deals with the deadly business of war closing with the enemy fighting and winning battles taking and holding territory His study provides a reassessment of how American GIs accomplished these dangerous and costly tasks

*The Union Soldier in Battle* Earl J. Hess,1997 A reminder that the buisness of war is killing this study recounts the hellish realms of Civil War combat Drawing upon letters diaries and memoirs of Northern soldiers it reveals not only their deepest fears and shocks but also their sources of inner strengths      **Victory in Europe, 1945** Arnold A. Offner,Theodore A.

Wilson,2000 In this collection senior scholars explore the transit ion from war to uneasy peace how and why the war ended as it did whether a different resolution was possible and if the ensuing Cold War was inevitable      **Hell in Hürtgen Forest** Robert S. Rush,2001 Some of the most brutally intense infantry combat in World War II occurred within Germany s Hurtgen Forest Focusing on the bitterly fought battle between the American 22d Infantry Regiment and elements of the German LXXIV Korps around Grosshau Rush chronicles small unit combat at its most extreme and shows why despite enormous losses the Americans persevered in the Hurtgenwald meat grinder On 16 November 1944 the 22d Infantry entered the Hurtgen Forest as part of the U S Army s drive to cross the Roer River During the next eighteen days the 22d suffered more than 2 800 casualties or about 86 percent of its normal strength of about 3 250 officers and men After three days of fighting the regiment had lost all three battalion commanders After seven days rifle company strengths stood at 50 percent and by battle s end each had suffered nearly 140 percent casualties Despite these horrendous losses the 22d Regiment survived and fought on due in part to army personnel policies that ensured that unit strengths remained high even during extreme combat Previously wounded soldiers returned to their units and new replacements green to battle arrived to follow the remaining battle hardened cadre The German units in the Hurtgenwald suffered the same horrendous attrition with one telling difference German replacement policy detracted from rather than enhanced German combat effectiveness Organizations had high paper strength but low manpower and commanders consolidated decimated units time after time until these ever dwindling bands of soldiers disappeared forever killed wounded captured or surrendered The performance of American and German forces during thisharrowing eighteen days of combat was largely a product of their respective backgrounds training and organization Rush s work underscores both the horrors of combat and the resiliency of American organizations While honori      **Statistics, a New Approach** W. Allen Wallis,Harry V. Roberts,1966      Statistics, a New Approach Wilson Allen Wallis,Harry V. Roberts,1958 If you plan to do research or would like to be able to read and interpret the results of statistical investigations Statistics A New Approach is the best book available for the beginner It is an excellent exposition of statistical

reasoning and the methods of statistics and yet requires no special knowledge of mathematics But even those who are trained in mathematics will find it an ideal introduction for it presents sound and accurate explanations of the central concepts and modes of analysis of statistics The standard classical methods of statistics are carefully described and explained but for the reader's own work the authors present a series of short cut relatively foolproof non parametric methods The reader thus learns to understand and interpret classical methods when he encounters them and also gets a working knowledge of the same problems on a simplified basis Simple but brief explanations are given of important subjects normally reserved for advanced books These include the central limit theorem minimax estimation maximum likelihood estimation confidence intervals decision theory and operating characteristic curves Statistics A New Approach includes the most complete and easily grasped presentation of the use of random sampling numbers in any introduction as well as a goodly supply of random digits The entire book is organized to permit maximum learning of statistics by the reader For example more than one hundred everyday misuses of statistics are presented These bring home the relevance of statistics to everyday affairs and teach the critical use of data There are also many examples of the effective use of statistics Publisher *World War II* G. Kurt Piehler, 2007-10-30 Describes the daily lives of those who served in the US Navy Army Air Corps or Marines or were prisoners of war during World War II *The GI Offensive in Europe* Peter R. Mansoor, 1999 The German Wehrmacht was one of the most capable fighting forces the world has ever known but in the end it was no match for the Allies Some historians contend that the Allies achieved victory through brute force and material superiority But as Peter Mansoor argues all of the material produced by US industry was useless without trained soldiers to operate it a coherent doctrine for its use and leaders who could effectively command the formations into which it was organized

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