



INTRODUCTION

goods Tangible objects (e.g. produced by firms) that are intended for a firm to sell, for a restaurant dinner, it includes both the tangible meal and the intangible experience.

operations management (OM) The management of activities and processes that create and deliver goods and services, efficiently and effectively, for customers (product and process management is specifically used for the manufacturing of products).

planning and control The role of operations, that is, to plan the work (planning) and then make the plan work.

process A sequence of activities that transform inputs into outputs (the goods and services).

services Intangible acts or experiences produced by firms (e.g., health cleaning, repair, advice). The provision of activities and items that together produce goods and services and deliver them to the customer or customer (e.g., creating customer experiences, food with a meal, making the road, customer relationships, creating bank, job satisfaction, job satisfaction, entertainment).

transformation Converting inputs (e.g., raw materials) into outputs (e.g., components).

value added The difference between the cost of the inputs and the price of the outputs, the value that is added to goods and services through a transformation.

GOALS OF OPERATIONS

• Create an efficient, fast service or experience.

• Goods are consistent, efficient, and inexpensive.

• Operations are usually not directly involved in producing or manufacturing products that customers purchase, although they usually contribute to creating customer value.

• Services are produced and provided at the same time, whereas goods are manufactured and stored at a later point in time.

• Goods can be inventoried (stored), whereas most services cannot be inventoried.

• Services are generally produced closer to the customer (where they are consumed), whereas goods are produced further away from the customer.

• Services are usually more labor intensive, whereas goods production is relatively less labor intensive.

• Productivity is easier to measure in manufacturing than it is in services.

• Improving service quality is more challenging than improving quality in manufacturing.

OM Subdisciplines

Manufacturing OM Control, design, process efficiency (flowchart), capacity (shift, bottleneck effect).

OM Service Subdisciplines

Marketing (brand of service, sales, price, profit, cost/service efficiency), efficiency (service delivery, delivery, delivery, delivery).

OPERATIONS STRATEGY

MISSION, STRATEGY & TACTICS

- The mission for the existence of an organization is to determine its goals.
- Head policy and plan to achieve the goals are strategies.
 - There are several competitive strategy, as well as specific head policy and plan to achieve the goals of various functional areas in business (e.g., these policy decisions in my business are operations, marketing, and finance).
- Operations strategy should be aligned with the overall organizational strategy.
- Operations strategy determines policies and plans in the organization's mission to improve the overall organizational strategy.
- Examples of operations strategy include the cost reduction, high quality, flexible operations, efficient service, product innovation, and new delivery.

COMPETITIVENESS

• New technologies are the special abilities of an organization that give it an advantage against its competitors (i.e., give it a competitive advantage). Competitive advantages are often competitive differentiation through some competitive in the eyes of customers.

• Price (value for money) is another competitive factor, and often the most price is what the customer pays, but not in what it costs to produce or make or deliver the product or service.)

• Quality (value for money) is often related to price.

• Delivery (value for money) is often related to price.

• Delivery (value for money) is often related to price.

• Efficiency (value for money) is often related to price.

• Innovation (value for money) is often related to price.

• Good customer service (value for money) is often related to price.

• Other resources (value for money) is often related to price.

• Other resources (value for money) is often related to price.

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• Other resources (value for money) is often related to price.

NEW PRODUCT DEVELOPMENT

PLAYERS FOR NEW GOODS & SERVICES

- Developers: To be competitive and fast to market with a product or in response to competitive products (new products).
- Marketing: To develop a marketing plan that is aligned to demographics or social changes in the market.
- Financial: To need a marketing plan that is aligned to demographics or social changes in the market.
- Technology: To need a new technology or an existing technology in a new way.
- Engineers: To reduce the cost of making products by creating new ones.
- Researchers: To reduce the implementation of emerging technologies, model, and environmental products.
- Logisticians: To comply with new regulations, nationally or globally.

TOPICAL NEW PRODUCT DEVELOPMENT TOPICS

1. **Market**: Conducting with every to identify a customer need for a business opportunity.
2. **Feasibility**: Determining whether the idea is commercially and technically possible to convert to a product in the initial stages of the idea.
3. **Design**: Defining specifications of the product in detail (product specifications) and how to make it (process specifications).
4. **Prototyping**: Building a sample of the product to see if it works as expected.
5. **Marketing**: Optimizing the design from business (market) in the prototyping stage.
6. **First Testing**: Launching the product on limited, often anonymous testing the product on real life consumers and comment.
7. **Product Release**: Starting the production (the large-volume production) and launching the product and on the market.
8. **Postmarket**: Monitoring the product's performance and consumer acceptance in order to improve product capacity, as well as design of the next version of the product.

PROJECT MANAGEMENT

Projects are unique undertakings that have to be completed by a certain date, for a certain amount of money within an expected level of performance. A project manager's duty is to follow these three phases (project cycle):

- **Start**: What is the project trying to accomplish?
- **Plan**: What does the team need to be successful?
- **End**: What should it cost?

Project managers are responsible for the planning, scheduling, and controlling of the project to achieve these goals.

activities The specific tasks that needs to be done in any project. It is a tasks, a project consists of a variety of activities or tasks, usually done in the form of tasks to get the activity or task done, that is usually undertaken in project.

planning: Planning of completing activity items, this is usually done by using additional resources (e.g., time, money, labor, equipment, etc.) to complete the project within the scheduled or set dates (or when the project is started) without costs, losses, like "dead beat", available, or utilized (idle) time.

scheduled activities that are available (i.e., the type of work required can be performed).

critical path path that activity on the critical path, since only this path project project duration.

float: float the activity that is the float (lead time), any that needs the float resources to complete for a and time (e.g., lead time for water pipe dry).

critical path the sequence until the required project duration is achieved, the project cannot be started any more, and it is more important to reach the project deadline for the benefits of creating and resources under time.

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